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DEPARTMENT OF TRANSPORTATION

Executive Director

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January 2, 2008

<u>MEMORANDUM</u>

TO: All Project Personnel

FROM: Robert Miles, P.E.

Preconstruction and Standards Engineer Utah Department of Transportation

Project Development

SUBJECT: Engineer's Estimates

At the beginning of 2008, I want to take a moment and discuss our recent efforts on improving the engineer's estimates that are developed for UDOT projects. We have expended considerable energy over the past three years to improve our estimates and keep pace with the swings in the local and national economy. This has all been done in an effort to understand the costs associated with our projects and allow us to award projects in a timely and efficient manner. Thank you for the efforts that each of you have provided in achieving the improved success that we now enjoy.

As we continue in our efforts to deliver the UDOT program, I want to stress two items that we need to keep in mind as we estimate our individual projects.

- 1. All estimates are important.
 - We need to take advantage of all of the resources available to us to provide accurate and reliable estimates compatible with each stage of project development.
 - b. A reliable estimate is key the success of your project.
- 2. Engineer's estimates are confidential. Keep estimated project costs within the project team until after the project is awarded for construction.

Thank you for all of your hard work in helping to deliver the UDOT program. We look forward to continuing to provide assistance to you in the future.

RM/rm